

Subcontracting at Rocky Flats



Between now and 2006 more nuclear decommissioning and cleanup work will be performed at Rocky Flats than anywhere else in the world.

The Rocky Flats Closure Project

The Rocky Flats Environmental Technology Site (RFETS) is a Superfund cleanup site located 16 miles northwest of downtown Denver. Until December 1989, the Rocky Flats plant produced components for nuclear weapons using various radioactive and hazardous materials, including plutonium, uranium and beryllium. Nearly 40 years of nuclear weapons production left behind a legacy of contaminated facilities, soils and groundwater that must now be safely cleaned up before the site can be closed down.

Today, Rocky Flats is on the path to accelerated closure. Key mission activities include: special nuclear material stabilization, packaging and consolidation; facility decommissioning; environmental restoration; off-site shipping; and property and records disposition. In completing the closure of Rocky Flats, all special nuclear materials are being removed from the site, and more than 3.5 million square feet of buildings are

being dismantled - one-third of which represent former plutonium production facilities.

The Rocky Flats Environmental Technology site is a Department of Energy owned, former nuclear weapons facility that produced plutonium pits for nearly 40 years.



All of the more than 800 structures at Rocky Flats will need to be demolished to turn the site into a National Wildlife Refuge

Kaiser-Hill is the managing contractor overseeing hundreds of companies, all working to close Rocky Flats.

The Rocky Flats Procurement Process and Subcontracting Systems

On Jan. 24, 2000, the U.S. DOE and Kaiser-Hill signed a first-of-its-kind closure contract to complete the safe, accelerated cleanup of Rocky Flats



Environmental Technology Site by a target date of Dec. 15, 2006, at a target cost of nearly \$4 billion. This unique contract represents the next generation of contract reform and contains key provisions for increased subcontract competition and safety performance incentives.

Rocky Flats Subcontracting Guidelines

Commitment to the Environment, Safety, Health and Quality

Kaiser-Hill is committed to a working environment where protecting the environment, safety, health and quality (ESH&Q) are the highest priority. The firm pursues subcontractors that demonstrate support of its commitment to ESH&Q excellence. Therefore, each subcontractor must meet minimum qualification criteria before being considered for any



At Rocky Flats Environmental Technology Site, The diversity of the work being performed and the diversity of the people doing it is a winning combination for success

subcontract award for the Rocky Flats Closure Project. In addition, subcontractor ESH&Q performance is assessed on a weekly basis for all companies working at the site. Recognition awards are presented to employees irrespective of company affiliation for demonstrated safety performance. Also, disciplinary actions are taken in cases where companies cannot meet Kaiser-Hill's stringent ESH&Q standards. Kaiser-Hill will evaluate all site subcontractors based on the following:

- Local, state and federal regulatory requirements
- ESH&Q training programs
- ESH&Q policies and procedures
- Lessons learned and corrective action programs
- Hazard analysis
- Experience modification rate
- Occupational Safety and Health Administration recordable and lost workday case rates
- Hazards communication programs
- Material Safety Data Sheet records management
- Notices of violation and Price-Anderson Amendments Act citations

Foreign Ownership, Control or Influence

Foreign ownership, control or influence (FOCI) concerns begin when the work involved will require access to classified information/areas. By DOE direction, Kaiser-Hill may not award any subcontract requiring FOCI clearance until approved by DOE. FOCI processing can significantly delay an acquisition. Therefore, Kaiser-Hill works closely with potential subcontractors to ensure FOCI packages are properly submitted. This approach significantly reduces the overall processing time for FOCI approvals.

Contractor-Controlled Insurance Program

Kaiser-Hill provides insurance coverage to all eligible subcontractors at Rocky Flats, through a contractor-controlled insurance program that provides commercial general liability, worker's compensation and employer liability, pollution liability, excess liability, and errors and omissions insurance. Without this program, many small businesses would not be able to meet the stringent insurance requirements of the Rocky Flats closure contract. The program saves the project millions of dollars over a standard insurance program approach.

Competition

Kaiser-Hill is committed to competition. Competition has consistently reduced the cost to the DOE while delivering both safety and best-in-class performance. Kaiser-Hill ensures that competition is fair, effective and utilizes commercial practices.

Small Business Program

Kaiser-Hill continually seeks qualified and diverse small businesses and provides an equitable opportunity to compete for procurements under the Rocky Flats Closure Project.

In 2002, Kaiser-Hill implemented a business opportunity system that uses the internet to expand access to small businesses to Rocky Flats. The system features online forms integrated with our small business databases and procurement contacts.

Since 1995, Kaiser-Hill has exceeded its small-business goals with more than \$950 million in subcontracts awarded to small, small-disadvantaged, and woman-owned businesses.



Decommissioning a high-hazard environment requires the right safety attitude for a successful closure



Companies wishing to learn more about future subcontracting opportunities with Kaiser-Hill should monitor the Federal Business Opportunities System and the Rocky Flats Web site at www.rfets.gov

*For more information call the Small Business Liaison Office at 303-966-3012, Contact: Annette Winzent-Dichard
Rocky Flats Environmental Technology Site; 10808 Highway 93, Unit B, MV72; Golden, CO 80403-8200
annette.winzent-dichard@rfets.gov*

