

SUPPORT ORGANIZATIONS

- Continue to identify technologies that improve safety and reduce cost and schedule.
- Complete Administration's transition from project and matrix support to a more centralized organization supporting the entire closure project.
- Aggressively manage changes to the Closure Contract and plan for the post-closure transition to DOE's Office of Legacy Management.
- Replace landline telephones with cell phones where applicable.
- Provide career transition services and resources for all site employees through the Career Transition Center and KHeCareer.com, job fairs, educational fairs and newspaper advertisements.
- Expand job development opportunities through relationships with local cities, businesses, chambers of commerce and community leaders.
- Develop comprehensive program termination plan.
- Communicate accurate and timely information on important site issues and accomplishments to stakeholders, the media and employees.

ENVIRONMENTAL STEWARDSHIP

- Successfully implement risk-based environmental remediation as described by the modification to the Rocky Flats Cleanup Agreement.
- Maintain excellent environmental compliance – no notices of violation or compliance orders.
- Meet receiver site requirements for all waste sent off site – no waste rejected.
- Maintain and adjust environmental monitoring systems to analyze information as the site changes and meet current and expected long-term monitoring needs.
- Ensure stakeholders have a clear understanding of environmental end-state.



Building demolitions at Rocky Flats give the mule deer more room to roam.

TRUPACT-II shipments leave the site daily.



en/visiion

is published every other week for the benefit of all Rocky Flats employees. We invite your letters to the editor, story suggestions and comments. The deadline for approved stories is 10 a.m. on the Monday following AWS-Friday.

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Rocky Flats en/visiion

Make it safe. Clean it up. Close it down.

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A Message to All Employees



We accomplished a tremendous amount of work in 2003 and I want to thank you for your dedication and especially your concern for safety. We had fewer accidents last year than ever. In comparison, our accident rate was seven times higher when we started cleanup in 1995 and twice as high just one year ago. Statistically, we work at one of the safest industrial sites in the United States. This achievement is clearly a reflection of your ability to control hazards, stay focused on your work and watch out for each other.

I often like to tell citizens groups and other Rocky Flats stakeholders that the "firsts" are behind us. There really isn't anything left to do to close Rocky Flats that we haven't done before. However, it's a good news, bad news story. The good news is that we don't have any major new operations to start up or mysteries to solve. The bad news is that, because of this, it's easy to become complacent or over-confident about safety.

As we enter 2004 and throughout the remainder of the project, the work at Rocky Flats is in many ways more dangerous than ever. While nuclear hazards are being reduced, industrial hazards are rising. Traffic safety alone has become a major threat. A little more than a year ago an average of 60 waste shipments left the site each week. During the last two months the average was nearly 210 ship-

ments each week. That's a 350 percent increase in heavy equipment on our roads. It shows how rapidly conditions are changing.

I'm very proud to be associated with the safest work force in the DOE Complex, but we can't forget that safety is more important than ever. Go slow and stay focused. Think safety.

Make sure you identify all the hazards that might be encountered before performing work and fully understand the controls. Be active participants in pre-evs and make sure lessons learned on a job get shared with others. Follow procedures and stop work if something seems wrong. Keep your eyes open and your mind focused.

I want to close Rocky Flats as quickly as possible. It's the job we were hired to do. But I don't want to close it one day earlier than it takes to do it safely.

Best wishes for a great 2004!

Sincerely,



Alan Parker, President and CEO
Kaiser-Hill Company, LLC

ROCKY FLATS CLOSURE PROJECT 2004 GOALS

B371/374

- Declare the building criticality incredible.
- Obtain regulatory approval to modify the Decommissioning Operations Plan, minimizing risks to D&D workers by reducing decontamination below 6-ft. of final grade.
- Remove remaining gloveboxes and tanks.
- Complete dismantlement of all but the filter plenum sets.
- Complete TRU waste generation.
- Begin structural decontamination.
- Release the majority of both B371/374 for dismantlement.

B707

- Complete the remaining 20 work sets.
- Remove the remaining 41 glovebox and chainveyor sections.
- Complete the conversion to temporary power.
- Downgrade the Limited Area to a Property Protection Area.
- Declare the building criticality incredible.
- Remove all module walls.
- Complete asbestos abatement.
- Complete building decontamination.
- Finalize the pre-demolition survey report and obtain regulatory approval.
- Award building demolition contract.

B776/777

- Complete three D&D work sets.
- Complete building decontamination.
- Complete asbestos abatement, except exterior transite walls.
- Complete final pre-demolition verification surveys.
- Encapsulate interior building, per regulatory requirements.
- Complete project-specific radiological survey report and obtain regulatory approval.
- Award building demolition contract.

B771/774

- Complete decontamination of all areas.
- Complete final radiological survey of all areas.
- Demolish B771, B774 and associated facilities.
- Complete B771/774 area restoration.

RISS

- Demolish B121, B122, B443, B881 and B991.
- Remove all site steam lines.
- Prepare B444 for pre-demolition survey.
- Begin B559 decommissioning; remove all TRU waste from the building.
- Complete 903 inner lip area remediation.
- Install environmental cap on present landfill (Operable Unit 7).
- Remediate all accessible original process waste lines.
- Characterize all under-building contamination.
- Shut down domestic water and sewer systems.
- Remediate B779 under-building contamination.
- Prepare B883 for demolition.

MATERIAL STEWARDSHIP

- Eliminate all but one Limited Area.
- Continue implementation of the Safeguards and Security Transition Plan and prepare for DOE's termination survey.
- Transfer security operations from Wackenhut Services to Kaiser-Hill.
- Treat remaining 2,300 drums of bypass sludge.
- Remove remaining 11,000 drum-equivalents of low-level legacy waste from B444C.
- Close RCRA units 1, 10, 18.03 and 24.
- Begin dispositioning and repackaging of low-level mixed legacy waste.
- Ship 56,400 cubic meters of low-level/low-level mixed waste.
- Ship all low-level/low-level mixed liquid wastes.

MATERIAL STEWARDSHIP CONT'D

- Characterize and ship 17 containers of solidified TRU waste to Argonne-West and the Idaho National Laboratory for coring and characterization.
- Complete gas generation testing on approximately 542 drums.
- Obtain approval from the Nuclear Regulatory Commission for a 10-day gas generation test and shipment period.
- Repackage approximately 450 containers of TRU waste.
- Characterize approximately 16,300 TRU waste containers.

SAFETY

Every employee will ...

- Go home as safe as when you arrived at work.
- Fully participate in pre-ev briefs before beginning work; understand the work to be done; know the hazards and controls; adhere to the work package/procedure as written; and understand when to stop working and report a problem.
- Eliminate Big 5 D&D safety risks – fire, electrical work, falls, heavy equipment and hoisting and rigging – and achieve a best-in-class industrial safety record.
- Continue focusing on radiological safety practices to minimize skin contaminations and uptakes.
- Use the right PPE for every job.
- Follow site traffic regulations and yield the right-of-way to heavy equipment and pedestrians.
- Work safely and watch out for each other.

DEMOLITION/REMEDiation FY03
 DEMOLITION/REMEDiation FY04

